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**Commandant
of the Marine Corps**
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**Sergeant Major
of the Marine Corps**
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WELCOME TO **FACES OF THE CORPS 1997**. THE IMAGES ON THE FOLLOWING PAGES ARE LIVING PROOF OF COMMANDANT OF THE MARINE CORPS GEN. CHARLES C. KRULAK'S FIRM AND OFTEN STATED BELIEF THAT, "THE FOCUS OF OUR EFFORTS, AND THE ENDURING CENTERPIECE OF THE CORPS, IS THE INDIVIDUAL MARINE."

LIKE MOST OF THE CORPS' ILLUSTRIOUS 222 YEARS, 1997 WAS BUSY AND FAST-PACED. REAL-WORLD NONCOMBATANT EVACUATIONS IN ALBANIA, ZAIRE, AND SIERRA LEONE CONFIRMED THE IMPORTANCE OF FORWARD PRESENCE AND THE CAPABILITIES OF THE FORWARD-DEPLOYED MARINE EXPEDITIONARY UNITS. BUT WORLD EVENTS DEMANDED EVEN MORE. MARINE AIRCRAFT CONTINUED TO PATROL THE SKIES OVER BOSNIA AND IRAQ. MARINES WERE ALSO CALLED UPON TO PROVIDE CARE AND COMPASSION DURING HUMANITARIAN ASSISTANCE OPERATIONS AROUND THE GLOBE. AND ALMOST EVERYWHERE THE MARINES WENT, THEY REACHED OUT THROUGH VOLUNTEER PROJECTS AT SCHOOLS, ORPHANAGES, AND LIBRARIES.

EVEN WHILE TAKING CARE OF TASKS IMMEDIATELY AT HAND, THE MARINE CORPS CONTINUED STEPPING SMARTLY INTO THE NEXT CENTURY. "HUNTER WARRIOR," AN ADVANCED WARFIGHTING EXPERIMENT IN THE SOUTHERN CALIFORNIA DESERT, GAVE MARINES AND THE REST OF THE WORLD A TASTE OF THINGS TO COME ON THE BATTLEFIELDS OF THE 21ST CENTURY. "THE MARINE CORPS MUST EMBRACE THE WINDS OF CHANGE, MAKE THEM OUR ALLY, AND MAKE THEM OUR FORCE MULTIPLIER," GEN. KRULAK STATED.

SERVICE TO COUNTRY AND CORPS OFTEN TAKES A HUMAN TOLL. THOUSANDS OF FAMILIES SPENT LONG, ANXIOUS MONTHS WAITING FOR THEIR MARINES TO COME HOME. BUT THROUGH IT ALL, THE SENSE OF FAMILY THAT IS THE CORPS GREW ONLY STRONGER, REINFORCING GEN. KRULAK'S PHILOSOPHY THAT "TAKING CARE OF OUR OWN ALSO MEANS SEEING TO THE WELL-BEING OF OUR MARINE FAMILIES AND OF OUR MARINES WHEN THEY ARE 'BACK HOME.'"

WE HOPE YOU ENJOY LOOKING BACK AT THE MARINES OF 1997 AND READING THE SELECTED QUOTES FROM THE COMMANDANT'S PLANNING GUIDANCE AND HIS SUBSEQUENT FRAG ORDER. "THE POWER OF THE CORPS RESIDES, AS IT ALWAYS HAS, IN OUR WARFIGHTING COMPETENCE, OUR INNOVATIVE APPROACH TO PROBLEM SOLVING, OUR INFECTIOUS CAN-DO ATTITUDE, AND THE HONOR, COURAGE, AND COMMITMENT OF THE INDIVIDUAL MARINE."

MANY THANKS TO THE MARINES, SAILORS, AND CIVILIANS AROUND THE WORLD WHO SUBMITTED THE IMAGES YOU WILL SEE IN **FACES OF THE CORPS 1997**!

THE FOCUS OF OUR EFFORTS, AND THE ENDURING CENTERPIECE OF THE CORPS, IS THE INDIVIDUAL MARINE.



Sgt. Heath F. Kuhlmann stands in for President Bill Clinton during the swearing-in ceremony rehearsal for the 1997 Presidential Inaugural.
(Photo by Petty Officer 3rd Class Chris S. Rose)



Master Gunnery Sgt. Michael Ryan, soloist for the "President's Own" Marine Band, sings at the 1997 Presidential Inaugural.
(Photo by Master Sgt. Fernando Serna)





Lance Cpl. Joseph Lloyd mans the port window of a CH-53E Super Stallion helicopter prior to a live-fire gun shoot near Marine Corps Base Camp Pendleton, Calif. (Photo by Petty Officer 2nd Class Jeff Viano)



Commandant of the Marine Corps Gen. Charles C. Krulak makes a stop on the *USS Juneau*, his second of three stops to the Peleliu Amphibious Ready Group, to celebrate the birth of the Corps with Marines and Sailors of the 13th Marine Expeditionary Unit (Special Operations Capable). (Photo by Cpl. Mike Wentzel)





Capt. Tom Priest, Marine Light Attack Helicopter Squadron 369, preflights an AH-1W Super Cobra aboard the *USS Tarawa*. (Photo by Petty Officer 1st Class Stephen Batiz)



Midshipman 3rd Class (Marine option) Brian F. Scopa gets a taste of flight in the backseat of an F/A-18D Hornet during a practice bomb run. (Photo by Midshipman 3rd Class Brian F. Scopa)

ULTIMATELY, PEOPLE —NOT MACHINES— DETERMINE OUR SUCCESS IN WAR.

NBC specialist Lance Cpl. Javier H. Perez, Marine Medium Helicopter Squadron (Reinforced) 262, inspects plastic bottles from the M93 Fox NBC Reconnaissance System's ground sampler tong box at Camp Casey, South Korea. The bottles store chemical and biological samples to verify contamination. (Photo by Staff Sgt. John Cordero)





Lance Cpl. Jerome Cone, Marine Wing Support Squadron 374, fills a water bladder with sea water at the reverse osmosis water purification site on Red Beach, Marine Corps Base Camp Pendleton, Calif., during Exercise Kernel Blitz '97.
(Photo by Lance Cpl. Sylvia Rios)

THE MARINE CORPS' NUMBER ONE MODERNIZATION AND PRODUCT IMPROVEMENT PROGRAM WILL CONTINUE TO BE THE INDIVIDUAL MARINE.

Heavy equipment operator Lance Cpl. Steve Prout (right), 6th Engineer Support Battalion, South Bend, Ind., and Petty Officer 3rd Class Jim Smith, Navy Mobile Construction Battalion 26, re-route a fire hose during a large-scale demolition project near the Riverfront area of Peoria, Ill. The destruction of the 15 condemned buildings brought criminal activity in the area to a halt.
(Photo by Sgt. Jesse Faleris)





Electricians Cpls. Joseph Duffy (left) and Jason Verde (right), Marine Wing Support Squadron 274, Marine Corps Air Station Cherry Point, N.C., get trapped in a headlock by Lance Cpl. John Greene (center), also from MWSS-274, in a pool near Camp Stephenson, Guyana. They were deployed as part of Combined Task Force Falcon, New Horizon '97.
(Photo by Staff Sgt. Michael Featherston)



Five-year-old Tina Carr throws her arms around her daddy, Sgt. Walt Carr, as he steps off the *USS Roosevelt*. Sgt. Carr had just completed a six-month deployment with Marine Aircraft Logistics Squadron 31, Marine Corps Air Station Beaufort, S.C. (Photo by Lance Cpl. Art Geahr)



Truck driver Cpl. Octavio Guzman, Marine Wing Support Squadron 374, 3rd Marine Aircraft Wing, waits patiently for heavy equipment operators to offload his truck. (Photo by Lance Cpl. Sylvia Rios)





"TAKING CARE OF OUR OWN" ALSO MEANS SEEING TO THE WELL-BEING OF OUR MARINE FAMILIES AND OF OUR MARINES WHEN THEY ARE "BACK HOME."



Tank Platoon Commander 1st Lt. Eric Hurley, 1st Tank Battalion, 1st Marine Division, establishes communications after reaching Red Beach on D-day during Exercise Kernel Blitz '97 at Marine Corps Base, Camp Pendleton, Calif.
(Photo by Petty Officer 1st Class Stephen Batiz)

Lance Cpl. Rahsaan Green mans the M240G machine gun on an M1A1 tank from Company C, 1st Tank Battalion, Marine Corps Air Ground Combat Center, Twentynine Palms, Calif.
(Photo by Petty Officer 2nd Class Shawn Torgerson)





Sgt. Brian J. Butler, Company F, 2nd Battalion, 5th Marines, pins the Meritorious Unit Citation streamer to his battalion's colors at Camp San Mateo, Marine Corps Base Camp Pendleton, Calif.
(Photo by Lance Cpl. Susan M. Kelley)



Brig. Gen. Clifford L. Stanley, Maj. Gen. Charles F. Bolden, Jr., and Brig. Gen's. Leo V. Williams III and Arnold Fields at the 1997 General Officers Symposium.
(Photo by Sgt. Jamie Rodriquez)





Retired Marine Sgt. Steve L. Bernston receives the national ensign and a certificate in recognition of his service from Rear Adm. William D. Center. Bernston is a management programs analyst for Strategic Weapons Facility, Pacific, Naval Submarine Base Bangor, Wash. He was disharged with 70 percent disability after receiving the Bronze Star and two Purple Hearts during the Battle of Hue.
(Photo by Dale Barber)

Gunnery Sgt. Van M. Bradley plays the Marines Hymn during a summer parade at Naval Submarine Base Bangor, Wash. Bradley, who plays the bagpipes as a hobby, is assigned to the Marine Corps Security Force Company, Bangor.
(Photo by Dale Barber)



MARINES SHOULD EPITOMIZE THAT WHICH IS GOOD ABOUT OUR NATION
AND PERSONIFY THE IDEALS UPON WHICH IT WAS FOUNDED.



Cpl. Scott Jeffress, Marine Fighter Attack Squadron 323, works on the flight deck of aircraft carrier *USS Constellation*. Jeffress is currently deployed aboard *Constellation* operating in the Arabian Gulf.

(Photo by Petty Officer 3rd Class Timothy C. Ward)



OUR ABILITY TO WIN BATTLES BOILS DOWN,
AS IT ALWAYS HAS, TO OUR MARINES.



Cpl. Paul Hardy, from Marine Wing Support Squadron 371, Marine Corps Air Station Yuma, Ariz., hauls a fuel hose from a truck to a helicopter at a Forward Area Refueling Point near Yuma, Ariz., during Exercise Desert Punch. Desert Punch was a simulated helicopter assault mission involving more than 60 helicopters from nine squadrons of Marine Aircraft Group 16.
(Photo by Petty Officer 2nd Class Jeff Viano)



Pfc. Andrew Dunn provides security in the rotor-wash of a CH-46 Sea Knight as it takes off with a load of evacuees bound for the *USS Kearsarge*. The 22nd MEU(SOC) conducted three separate evacuations in Freetown, Sierra Leone.
(Photo by Cpl. David Brock)



Sgt. Niel Reck brightens a Haitian orphan's day during a humanitarian mission with Surgical Company A, 2nd Medical Battalion, 2nd Force Service Support Group, in Port-au-Prince, Haiti.

(Photo by Lt. Tom McCoy)

BECAUSE MARINES ARE THE CENTERPIECE OF THE CORPS, HOW WE RECRUIT THEM, TRAIN THEM, INSTILL IN THEM OUR CORE VALUES AND A SENSE OF INTEGRITY AND ACCOUNTABILITY, EQUIP THEM TO DO THEIR JOBS, AND TREAT THEM WITH DIGNITY, CARE, AND CONCERN MUST BE OUR PRINCIPAL EMPHASIS.

Staff Sgt. Sean Washington, Recruiting Station Los Angeles, stamps the Marine Corps emblem on Jeremy Rodriguez's hand during the national Hoop-It-Up basketball competition in Northridge, Calif. The event was co-sponsored by the Marine Corps and the National Basketball Association.

(Photo by Sgt. Jason C. Huffine)





When his tripod collapsed during an interview, 2nd Marine Division combat cameraman Sgt. T.M. Dale, Jr., was relieved that this \$60 UV filter stood between his \$1,400 camera lens and the ground near the Bjugn Cave facility, Norway, during Baltic Challenge '97. (Photo by Staff Sgt. M.T. Huff)



WE MUST KEEP SQUARELY IN OUR SIGHTS THE FACT
THAT TOUGHNESS CAN BE DECISIVE IN COMBAT.

Lance Cpl. Aaron Costa, Company C, 1st Tank Battalion,
maneuvers his M1A1 tank aboard a landing craft.
(Photo by Petty Officer 2nd Class Shawn Torgerson)



Lance Cpl. Matthew Martin, Marine Wing Communications Squadron 38, Marine Corps Air Station El Toro, Calif., plays guitar during some leisure time in the field.

(Photo by Chief Warrant Officer Charles G. Grow)



Sgt. Jenson Reese, Headquarters and Service Company, 3rd Amphibious Assault Battalion, 1st Marine Division, takes advantage of a pause in training at Marine Corps Base Camp Pendleton's White Beach.

(Photo by Chief Warrant Officer Charles G. Grow)

2nd Lt. Ami L. Messner and Staff Sgt. Peter K. Basabe from Landing Support Battalion, 1st Force Service Support Group, keep their eyes on beach operations during an amphibious assault exercise at Marine Corps Base Camp Pendleton, Calif.

(Photo by Chief Warrant Officer Charles G. Grow)



Lance Cpl. Christine J. Cassidy (cockpit) and Pfc. Candy B. Wright, Marine Light Attack Helicopter Squadron 367, guide an AH-1W Super Cobra back to its parking spot following an operations check at Marine Corps Air Station Camp Pendleton, Calif. (Photo by Lance Cpl. Sylvia Rios)

TO PREVAIL ON THIS BATTLEFIELD, OUR MARINES MUST HAVE INDIVIDUAL WARRIOR SKILLS SECOND TO NONE, THEY MUST HAVE ABSOLUTE FAITH IN THE INTEGRITY OF THEIR UNIT —THEIR TEAM—AND THEY MUST BE MEN AND WOMEN OF CHARACTER.



After a 20-minute ride on a CH-46 Sea Knight helicopter, Lance Cpl. Nathan Moore, 13th Marine Expeditionary Unit (Special Operations Capable), surveys the Makua Valley Training Area, Hawaii, during live-fire and maneuver training.

(Photo by Staff Sgt. Rhys Evans)

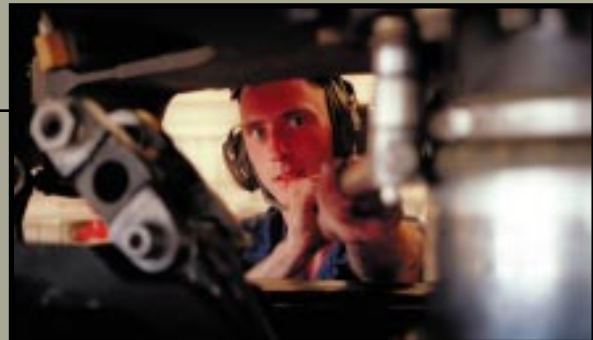


Cpl. Michael Barranco of Marine Fighter Attack Squadron 323 loads rounds of ammunition into one of the squadron's F/A-18C Hornets aboard the *USS Constellation*. The Marines were in the Arabian Gulf to enforce no-fly zones and monitor shipping.

(Photo by Petty Officer 3rd Class Mario P. Deangelis)

Cpl. Leonard Vance places the finishing touches on a Marine Medium Helicopter Squadron 462 CH-53 Sea Stallion for the next day's exercise.

(Photo by Petty Officer 1st Class James G. McCarter)





Pfc. Jeremy Hounshell, Company C, 1st Battalion, 4th Marines, sights his M16A2 rifle while covering his platoon's advance on White Beach, during Exercise Kernel Blitz '97 at Marine Corps Base Camp Pendleton, Calif.
(Photo by GySgt Daniel Mobley)

Light armored vehicle commander Sgt. James Mallone examines the unfamiliar terrain at Fort Irwin, Calif. A platoon from the 3rd Light Armored Reconnaissance Battalion, Marine Air Ground Combat Center, Twentynine Palms, Calif., was at the Army training facility for force-on-force exercises.
(Photo by Cpl. Jay Lamborn)





THE MARINE CORPS MUST EMBRACE THE WINDS OF CHANGE, MAKE THEM OUR ALLY, AND MAKE THEM OUR FORCE MULTIPLIER.

Military policeman Cpl. Clint Minchew and Jack respond to a civil disturbance exercise at Marine Corps Air Station Beaufort, S.C. Minchew and Jack are with the air station Provost Marshal's Office K-9 section.

(Photo by Lance Cpl. Art Geahr)



Wireman Lance Cpl. Sidney J. Conner, Battery S, 5th Battalion, 11th Marines, establishes communications between gun positions with a "spider box" during Exercise Iron Magic in the United Arab Emirates.

(Photo by Capt. Douglas M. Powell)



Cpl. T.M. Woodard, from Company A, 1st Battalion, 23rd Marines, Houston, Texas, charges from a helicopter during training at Camp Pendleton, Calif., as part of Exercise Kernel Blitz '97.
(Photo by Petty Officer 2nd Class Jeff Viano)



THE 21ST CENTURY BATTLEFIELD WILL REQUIRE OUR MARINES TO BE TRAINED TO THE HIGHEST STANDARD, READY FOR ANY CHALLENGE, WORTHY OF THE TRUST OF THE PEOPLE OF THIS GREAT NATION OF OURS.



Lance Cpl. Jeff Schultz, Battalion Landing Team, 1st Battalion, 1st Marine Regiment, stands watch along a bridge as his team passes over it on a roving patrol at Marine Corps Base Camp Pendleton, Calif.

(Photo by Petty Officer 2nd Class Jeff Viano)

Lance Cpl. S.L. Cooper, from Company B, 1st Battalion, 6th Marines, 2nd Marine Division, plays with a young Kurdish evacuee on Tiyan, Guam. Marine infantrymen provided exterior security while the military police provided interior security on Tiyan during Operation Pacific Haven.

(Photo by Lance Cpl. William J. Resinger)



Pfc. Antony Luna of Battery B, 1st Battalion, 1st Marine Regiment, prepares range settings on a 155 mm howitzer at Marine Corps Base Camp Pendleton, Calif.

(Photo by Petty Officer 2nd Class Craig P. Strawser)

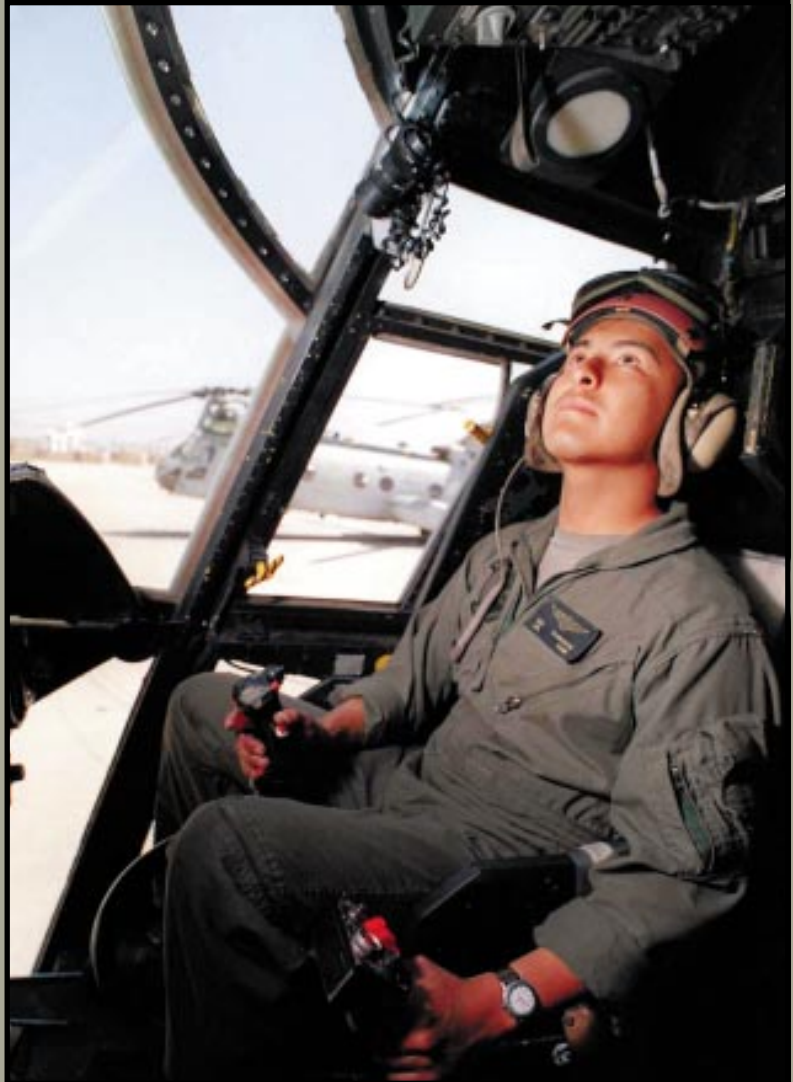


Lt. Col. Thomas F. Qualls, Jr. (left) works alongside Col. Brian E. Dyck in a CH-53E Super Stallion helicopter slated as the command and control aircraft for Exercise Desert Punch. The simulated helicopter assault mission involved a massive formation of nine squadrons — more than 50 aircraft — from Marine Aircraft Group 16. The helicopters departed from Marine Corps Air Stations El Toro and Tustin, Calif., and rendezvoused near Yuma, Ariz. (Photo by Petty Officer 2nd Class Jeff Viano)

IT IS IMPERATIVE THAT WE EXTEND THE OPPORTUNITY TO EACH AND EVERY MARINE TO EXPAND THEIR MINDS, GIVING THEM THE INTELLECTUAL AGILITY ESSENTIAL FOR COMBAT DECISION MAKING.



Crew chief Cpl. Rafael Villalobos, Marine Medium Helicopter Squadron 268, Marine Corps Air Station El Toro, Calif., checks the cockpit controls on his CH-46 Sea Knight in preparation for Exercise Desert Punch.
(Photo by Petty Officer 2nd Class Jeff Viano)



Lance Cpl. J.R. Johnston keeps his eyes open for other aircraft while flying in a CH-53D Sea Stallion during Exercise Desert Punch.
(Photo by Petty Officer 2nd Class Jeff Viano)

Cpl. Matthew Penny offers Dylan Bonner candy, or “lollies” to the Australians, while visiting Sydney Children’s Hospital with Company K, Battalion Landing Team, 3rd Battalion, 1st Marine Regiment. (Photo by Sgt. Marc Ayalin)



Chief Warrant Officer Jeffrey Curry, Headquarters Company, 2nd Marine Regiment, emerges from his snow cave during cold weather training at the Marine Corps Mountain Warfare Training Center in Bridgeport, Calif. The unit spent 34 days in cold weather survival and Arctic warfare training. (Photo by Lance Cpl. E.J. Young)





1st Lt. Kevin G. Tehan dons his gas mask during a training exercise in Agrigento, Sicily. (Photo by Petty Officer 2nd Class Karen B. Elterman)

THE POWER OF THE CORPS RESIDES, AS IT ALWAYS HAS, IN OUR WARFIGHTING COMPETENCE, OUR INNOVATIVE APPROACH TO PROBLEM SOLVING, OUR INFECTIOUS CAN-DO ATTITUDE, AND THE HONOR, COURAGE, AND COMMITMENT OF THE INDIVIDUAL MARINE.

Lance Cpl. Jason Johnson, a combat engineer with Marine Wing Support Squadron 273, clears trees for a new horse stable at Marine Corps Air Station Beaufort, S.C. (Photo by Lance Cpl. Art Geahr)

WE MUST ENSURE OUR
TRAINING PROGRAMS
DEVELOP WARRIORS
WITH THE RIGHT TOOLS
FOR WARFIGHTING IN
THE 21ST CENTURY.

Pfc. Nicole Stewart,
9th Communications
Battalion, works on a
generator at Las
Pulgas, Marine Corps
Base Camp
Pendleton, Calif.
(Photo by Petty
Officer 2nd Class
Craig P. Strawser)



Cpl. G.M. Fillion (left) and Lance Cpl. C.G.
Velasquez, artillerymen attached to Battery G,
2nd Battalion, 10th Marines, plot their next
target during Combined Arms Exercise 5-97 at
Marine Corps Air Ground Combat Center,
Twentynine Palms, Calif.
(Photo by Pfc. J.L. Shelhart)





(Left to right) Sgts. James F. Popkowski, Eric R. Holmes and David M. Tiffany of Marine Detachment *USS Constitution*, raise the Stars and Stripes aboard the 200-year-old ship — the world's oldest commissioned warship afloat — as it sails for the first time in 116 years at Marblehead, Mass.

(Photo by Sgt. Kane Walsh)



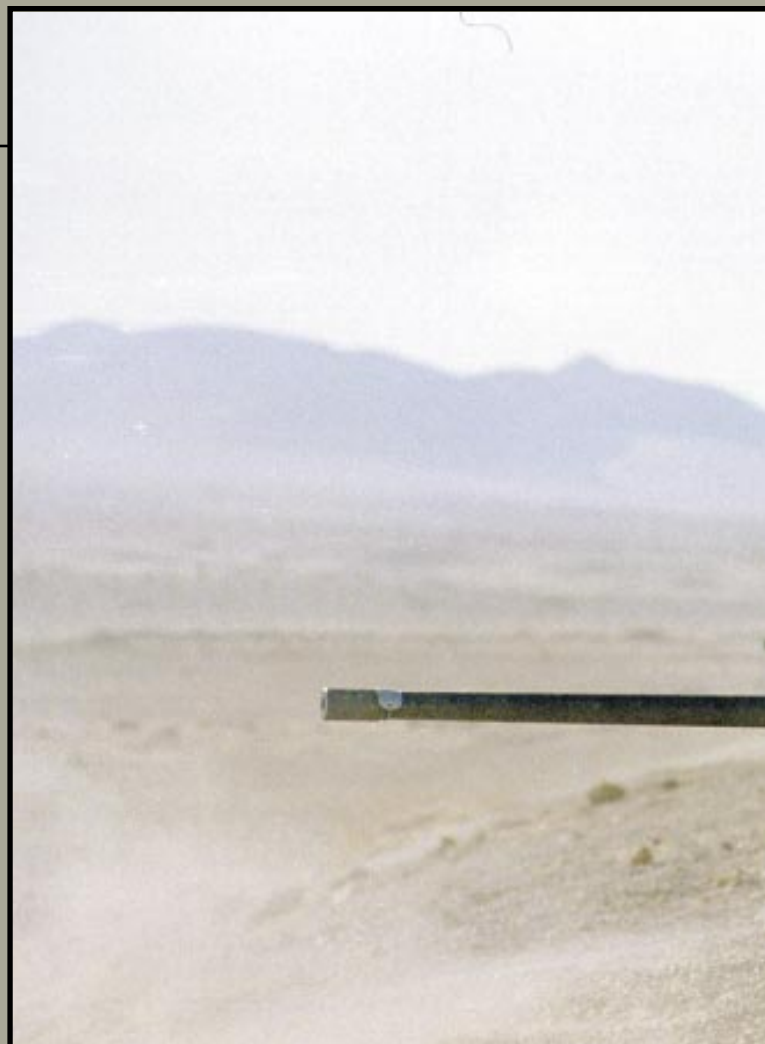
Lance Cpl. Christopher Filoreto sets up a communications antenna during Exercise Tandem Thrust '97 in Australia. Filoreto is with the 11th Marine Expeditionary Unit Communications Platoon.

(Photo by Cpl. Jason Dequenne)

Sgt. Blake Nance, 26th Marine Expeditionary Unit Force Reconnaissance Detachment, provides cover while his platoon zips down rope ladders from Air Force MH-53J Pave Low helicopter. The recon team spent 10 days at San Vito Air Base, Italy, refreshing their skills.

(Photo by Sgt. Mark D. Oliva)

Cpl. Jason Gordon looks down-range as Lance Cpl. Paige Francis fires a six-round burst on the .50 caliber machine gun.
(Photo by Sgt. Rob Colenso Jr.)



Lance Cpl. Omar Palaciosreal, Battery B, 1st Battalion, 11th Marines, applies camouflage paint in Los Padres National Forest, Calif., prior to a patrol. The unit was on a joint task force exercise.
(Photo by Sgt. Dan L. Maes)



Automatic rifleman Lance Cpl. Jaison Cajigas provides security for the Marines and evacuees in Freetown, Siera Leone, as they prepare for a helicopter flight to the *USS Kearsarge*. The 22nd Marine Expeditionary Unit (Special Operations Capable) evacuated more than 2,500 people in three separate evacuations.
(Photo by Cpl. David Brock)



TO PREVAIL IN THE 21ST CENTURY, THE MARINE CORPS MUST BE ABLE TO "REACH AND EXECUTE EFFECTIVE DECISIONS FASTER THAN OUR ADVERSARIES, IN ANY CONFLICT, ON ANY SCALE."

Cpl. Eric Cuenca, team leader, 3rd Platoon, Company K, 3rd Battalion, 8th Marines, aims in with his M203 grenade launcher while his unit secures a landing zone.
(Photo by Cpl. Steve Riddle)



Lance Cpl. James Whyte, 24th Marine Expeditionary Unit (Special Operations Capable), keeps a sharp eye out for the “bad guys” in Saros Bay, Turkey, during Exercise Dynamic Mix. The exercise included Turkish Naval Infantry and the Italian San Marcos Battalion.
(Photo by Staff Sgt. Scott Woosley)



Sgt. Darin R. Rucker carefully negotiates his way through the Weaver obstacle at Schofield Barracks’ confidence course, Camp Smith, Hawaii.
(Photo by Staff Sgt. Matt Hevezi)

TRAINING MUST BE FOCUSED ON WINNING IN COMBAT ...
PROGRESSIVE AND PRACTICAL ... WE MUST MAKE THE MOST OF
EVERY [TRAINING] OPPORTUNITY BEFORE WE GO TO THE FIELD.